

# NEXT PLC

NEXT plc (the Company)  
Annual Report and Accounts including Notice of Annual General Meeting  
Notification of Availability on Website

Shareholder Reference Number

16 April 2026

Dear Shareholder

## Documents available on website

The Annual Report and Accounts of the Company for the period ended 31 January 2026 (the Documents) are now available on the Company's website [www.nextplc.co.uk](http://www.nextplc.co.uk).

The Documents incorporate the Notice of the Company's Annual General Meeting (AGM) to be held at 9:00am on Thursday 21 May 2026 at the Leicester Marriott Hotel, Smith Way, Grove Park, Leicester LE19 1SW.

This letter is not a summary of the Documents or of any proposals to be put to the AGM and should not be regarded as a substitute for reading the Documents. The Documents should be read before taking a decision.

You can find the Documents in either of the following two places:

- (i) Go to "investors", then click on "reports and presentations"; or
- (ii) Go to "investors", then click on "shareholder information", then on "electronic communications".

## AGM

If you wish to attend the AGM in person, please bring this letter with you and on arrival hand it to the Company's Registrar, as this will facilitate entry to the meeting. Please arrive by 8:30am for registration formalities. Any changes to the format of the AGM will be communicated to shareholders through our website at [www.nextplc.co.uk/investors/shareholder-information/company-meetings](http://www.nextplc.co.uk/investors/shareholder-information/company-meetings) and, where appropriate, by stock exchange announcement.

Shareholders may submit questions in advance on resolutions to be put to the AGM by emailing [investors@next.co.uk](mailto:investors@next.co.uk). Questions submitted by 5:00pm on 20 May 2026 will be answered at the meeting as appropriate. Shareholders attending the AGM will also have the opportunity to ask questions during the meeting.

## Voting

You can register the appointment of a proxy or proxies for the AGM and vote online at [www.shareview.co.uk](http://www.shareview.co.uk). If you have not already registered you will need your shareholder reference number (shown above) to log in. Proxy appointments and votes must be received no later than 9:00am on 19 May 2026 to be valid.

## Paper copies

If you would like to receive a paper copy of the Documents or a hard copy Form of Proxy, please contact Equiniti on +44 (0)371 384 2164. Please ensure the country code is used if calling from outside the UK. Lines are open from 8:30am to 5:30pm Monday to Friday (excluding public holidays in England and Wales).

## Discount Vouchers

The Company offers discount vouchers to any first named, registered shareholder holding 100 or more ordinary shares as of 1 April 2026. If this applies to you, your voucher is included with this mailing. The voucher entitles you and your immediate family to 25% off most full-price NEXT merchandise across our retail stores. It can be used in a single transaction of any value and should be presented at the beginning of your purchase. Please ensure you use your voucher before it expires on 31 October 2026.

Yours faithfully,



H Woodall-Pagan  
Company Secretary