

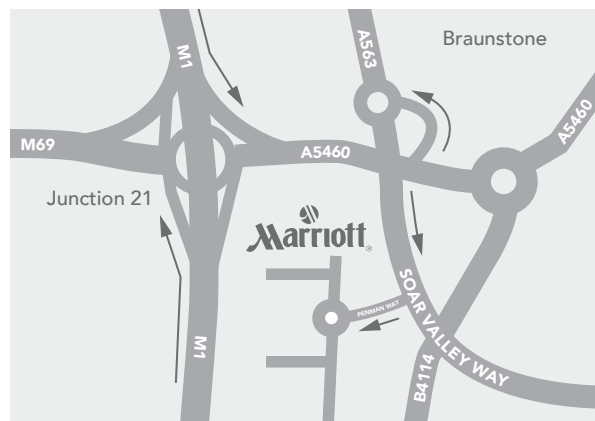
NEXT PLC

Attendance Card

for the Annual General Meeting on Thursday 21 May 2026

The 2026 AGM will be held at the Leicester Marriott Hotel, Smith Way, Grove Park, Leicester LE19 1SW on Thursday 21 May 2026 at 9:00am.

If you will be attending, please bring this card with you. Please arrive by 8:30am for registration formalities.



VOTE ONLINE AT: WWW.SHAREVIEW.CO.UK

If you would prefer to vote by post, you can do so by completing and returning the form below to arrive no later than 9:00am on Tuesday 19 May 2026 (or 48 hours before any adjourned meeting).

Form of Proxy for the Annual General Meeting 2026

NEXT PLC

Shareholder Reference Number

Please indicate your instructions by marking the "For", "Against" or "Vote Withheld" boxes in black ink like this 1 to 20 are proposed as Ordinary Resolutions and 21 to 25 as Special Resolutions.

	For	Against	Vote Withheld		For	Against	Vote Withheld
1. To receive and adopt the Accounts and Reports	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	14. To re-elect Jeremy Stakol	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
2. To approve the Remuneration Policy	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	15. To re-elect Amy Stirling	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
3. To approve the Remuneration Report	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	16. To re-elect Lord Wolfson	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
4. To declare a final dividend of 181 pence per ordinary share	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	17. To re-appoint PricewaterhouseCoopers LLP (PwC) as auditor	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
5. To elect Annette Court	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	18. To authorise the Audit Committee to set the auditor's remuneration	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
6. To elect Jeni Mundy	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	19. Amendment to the rules of the NEXT Long Term Incentive Plan	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
7. To re-elect Jonathan Blanchard	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	20. Directors authority to allot shares	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
8. To re-elect Venetia Butterfield	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	21. General disapplication of pre-emption rights	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
9. To re-elect Soumen Das	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	22. Additional disapplication of pre-emption rights	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
10. To re-elect Tom Hall	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	23. Authority for on-market purchases of own shares	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
11. To re-elect Dame Tristia Harrison	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	24. Authority for off-market purchases of own shares	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
12. To re-elect Richard Papp	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	25. Notice period for general meetings	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
13. To re-elect Michael Roney	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>				

I/We appoint the Chairman of the meeting or the following person (see note 2(a)) as my/our proxy to exercise all or any of my/our rights to vote in respect of my/our voting entitlement on my/our behalf at the Annual General Meeting of NEXT plc to be held at the Leicester Marriott Hotel, Smith Way, Grove Park, Leicester LE19 1SW on Thursday 21 May 2026 at 9:00am and at any adjournment. This Form of Proxy relates to the resolutions listed above and any other business transacted at the meeting or any adjournment. I/We wish my/our proxy to vote on the resolutions proposed at the meeting as instructed on this form. The proxy will vote, or abstain from voting, at their discretion on any resolution listed above if no instruction is given regarding that resolution and on any other business transacted at the meeting or any adjournment.

Please tick here if this proxy appointment is one of multiple proxy appointments being made.

Signature

Date

Explanatory notes to the Form of Proxy

1. CREST members should please refer to the Notice of Meeting for instructions regarding CREST electronic proxy appointment services.
2. If you wish to register your proxy appointment in paper form, please comply with the following notes:
 - (a) You may, if you wish, delete the words "Chairman of the meeting" and insert the name of a proxy of your choice in the box, who need not be a member but who must attend the meeting to represent you. Please initial that alteration.
 - (b) To appoint more than one proxy, additional forms of proxy may be obtained from our website at nextplc.co.uk, by contacting our Registrar, Equiniti, on +44 (0)371 384 2164* (if calling from outside the UK, please ensure the country code is used) or you may copy this form. Please indicate in the box next to the proxy holder's name the number of shares in relation to which the proxy is authorised to act as your proxy. All forms must be signed and should be returned together in the same envelope to FREEPOST RTHJ-CLL-KBKU, Equiniti, Aspect House, Spencer Road, Lancing BN99 8LU.
 - (c) The Form of Proxy and, if relevant, the power of attorney or other authority under which it is signed, or a certified copy of that power or authority, must be received by our Registrar, Equiniti, no later than **9:00am on Tuesday 19 May 2026** (or 48 hours before any adjourned meeting).
 - (d) If the member is a corporation, the Form of Proxy must be executed either under seal or in any other manner having the same effect or under the hand of an officer or the person duly authorised in writing stating their capacity (e.g. director, secretary, duly authorised attorney).
 - (e) For joint holders, the signature of any one of them will suffice. The instructions of the senior joint holder will be accepted to the exclusion of those of the other joint holders and for this purpose seniority will be determined by the order in which the names stand in the register of members for the joint holding.
 - (f) The address shown overleaf is that appearing in the register of members and the Form of Proxy and attendance card are not transferable.
 - (g) Should you prefer to use an envelope, you may return the Form of Proxy in an envelope to FREEPOST RTHJ-CLL-KBKU, Equiniti, Aspect House, Spencer Road, Lancing BN99 8LU.
3. To be entitled to vote (and for the purpose of determining the number of votes that may be cast), shareholders' names must be entered in the register of members at 6:30pm on Tuesday 19 May 2026 (or at 6:30pm two business days before any adjourned meeting).
4. The "Vote Withheld" option is provided to enable you to instruct the proxy not to vote on any particular resolution. A "Vote Withheld" is not a vote and will not, therefore, be counted in the calculation of the proportion of votes for and against a resolution.
5. Full details of the resolutions to be proposed at the meeting, with explanatory notes, are set out in the Notice of Annual General Meeting.

* Lines are open 8:30am to 5:30pm Monday to Friday (excluding public holidays in England and Wales).

Business Reply Plus
Licence Number
RTAT-GULY-LJBJ



Equiniti
Aspect House
Spencer Road
LANCING
BN99 8GX